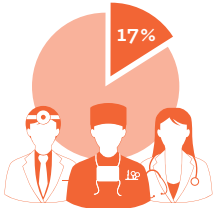




BUSINESS HEALTHCARE SUMMIT

The Contribution of Healthcare to Billings' Economy By The Numbers



14,000

Number of workers in health care industry, 17 percent of Billings' employment.



\$891,000,000

Total payroll paid to health care workers, 20 percent of total payroll.



23,000

Total number of jobs in Billings directly or indirectly attributable to health care.



\$1,464,000,000

Total payroll directly or indirectly attributable to health care.



7,600

Number of health care jobs added since 1990. Nearly double the change of the next highest industry.



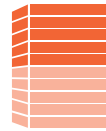
2,400

Number of health care jobs Billings is expected to add by 2028. Nationally, health care is projected to be the fastest growing industry over this period.



\$3.231 billion

Total output in Billings directly or indirectly attributable to health care.



79%

Share of patients who would recommend both Billings' hospitals. This is seven percentage points higher than the US average and nine percentage points higher than the Montana average.



\$5,308

How much less Medicare spends per beneficiary per year in Billings relative to the most expensive regions in the US.



86

Percent of Billings' residents who report being in good, very good or excellent health. This ranks in the top 25 percent of all US Counties.



30

Percent of employee compensation tied to health care and health care related sectors for Billings



620,000

Approximate population of the Billings Hospital Referral Region



40

Percent of hospital inpatients from outside of Yellowstone County.



5,200

Number of extra health care jobs attributable to Billings large hospital service area.